

# Preliminary Agenda

Phoenix, Arizona  
Arizona Biltmore  
March 17-20, 2019

## Sunday, March 17

- 1:00 PM - 5:00 PM ..... CONFERENCE REGISTRATION
- 3:00 PM - 5:00 PM ..... CHALLENGES TO NEW BOARD MEMBERS  
CHALLENGES TO NEW PHYSICIAN LEADERS  
CHALLENGES TO CEOS (*invitational*)
- 5:30 PM - 6:30 PM ..... OPENING GENERAL SESSION (*all registrants together*)
- 6:30 PM - 7:30 PM ..... CONFERENCE RECEPTION

## Monday, March 18

- 6:30 AM - 8:00 AM ..... CONTINENTAL BREAKFAST
- 8:00 AM - 9:15 AM ..... GENERAL SESSION (*all registrants together*)
- 9:15 AM - 9:30 AM ..... 15-MINUTE BREAK
- 9:30 AM - 10:45 AM ..... BREAKOUT BY HOSPITAL TYPE
- 10:45 AM - 11:00 AM ..... 15-MINUTE BREAK
- 11:00 AM - 12:30 PM ..... BREAKOUT BY ROLE

## Tuesday, March 19

- 6:30 AM - 8:00 AM ..... CONTINENTAL BREAKFAST
- 8:00 AM - 9:15 AM ..... GENERAL SESSION (*all registrants together*)
- 9:15 AM - 9:30 AM ..... 15-MINUTE BREAK
- 9:30 AM - 11:30 AM ..... BREAKOUT BY ESSENTIAL ISSUE
- 11:30 AM - 1:00 PM ..... LUNCH (*on own*)
- 1:00 PM - 4:30 PM ..... WORKSHOPS (Sessions 1-3)

## Wednesday, March 20

- 6:30 AM - 8:00 AM ..... CONTINENTAL BREAKFAST
- 8:00 AM - 9:00 AM ..... WORKSHOPS (Session 4)
- 9:00 AM - 9:10 AM ..... 10-MINUTE BREAK
- 9:10 AM - 10:30 AM ..... GENERAL SESSION (*all registrants together*)
- 10:30 AM - 11:00 AM ..... TAKE-HOME THOUGHTS AND IDEAS
- 11:00 AM ..... CONFERENCE ADJOURNS

**HOTEL RATES FOR ARIZONA BILTMORE:** Classic: \$379 Deluxe: \$419

Information for reserving rooms will be sent to you upon registration. All rooms must be reserved within the Estes Park room block.

**AIRLINE AND CAR RENTAL DISCOUNTS:** The Arizona Biltmore is located 19 minutes from Phoenix Sky Harbor International Airport (PHX).

**Delta Air Lines** is pleased to offer special discounts for Estes Park Institute. **The Meeting Event Code is NMS8X.** Visit [www.delta.com](http://www.delta.com) and click "Advanced Search" to enter Meeting Code or call Delta Meeting Network® at 1-800-328-1111\* Monday through Friday, 7:00 a.m. – 7:30 p.m. (CT).

\*Please note there is **not** a service fee for reservations booked and ticketed via Delta's 800 number.

**United Airlines** and **Avis** will not confirm discounts until late summer. We will share this information as soon as it becomes available.



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