

Preliminary Agenda

Phoenix, Arizona

Arizona Biltmore

March 17-20, 2019

Sunday, March 17

1:00 PM - 5:00 PM	CONFERENCE REGISTRATION
3:00 PM - 5:00 PM	CHALLENGES FOR TRUSTEES CHALLENGES FOR PHYSICIAN LEADERS CHALLENGES FOR CEOS (<i>invitational</i>)
5:30 PM - 6:30 PM	OPENING GENERAL SESSION (<i>all registrants together</i>)
6:30 PM - 7:30 PM	CONFERENCE RECEPTION

Monday, March 18

6:30 AM - 8:00 AM	CONTINENTAL BREAKFAST
8:00 AM - 9:15 AM	GENERAL SESSION (<i>all registrants together</i>)
9:15 AM - 9:30 AM	15-MINUTE BREAK
9:30 AM - 10:45 AM	BREAKOUT BY HOSPITAL TYPE
10:45 AM - 11:00 AM	15-MINUTE BREAK
11:00 AM - 12:30 PM	BREAKOUT BY ROLE

Tuesday, March 19

6:30 AM - 8:00 AM	CONTINENTAL BREAKFAST
8:00 AM - 9:15 AM	GENERAL SESSION (<i>all registrants together</i>)
9:15 AM - 9:30 AM	15-MINUTE BREAK
9:30 AM - 11:30 AM	BREAKOUT BY ESSENTIAL ISSUE
11:30 AM - 1:00 PM	LUNCH (<i>on own</i>)
1:00 PM - 4:30 PM	WORKSHOPS (Sessions 1-3)

Wednesday, March 20

6:30 AM - 8:00 AM	CONTINENTAL BREAKFAST
8:00 AM - 9:00 AM	WORKSHOPS (Session 4)
9:00 AM - 9:10 AM	10-MINUTE BREAK
9:10 AM - 10:30 AM	GENERAL SESSION (<i>all registrants together</i>)
10:30 AM - 11:00 AM	TAKE-HOME THOUGHTS AND IDEAS
11:00 AM	CONFERENCE ADJOURNS

HOTEL RATES FOR ARIZONA BILTMORE: Classic: \$379 Deluxe: \$419

Information for reserving rooms will be sent to you upon registration. All rooms must be reserved within the Estes Park room block.

AIRLINE AND CAR RENTAL DISCOUNTS: The Arizona Biltmore is located 19 minutes from Phoenix Sky Harbor International Airport (PHX).

Delta Air Lines is pleased to offer special discounts for Estes Park Institute. **The Meeting Event Code is NMS8X.** Visit www.delta.com and click "Advanced Search" to enter Meeting Code or call Delta Meeting Network® at 1-800-328-1111* Monday through Friday, 7:00 a.m. – 7:30 p.m. (CT).

*Please note there is **not** a service fee for reservations booked and ticketed via Delta's 800 number.

United Airlines: www.united.com – **Offer Code ZFKE225828** (Click on "All search options" and enter Offer Code at bottom of page.) To book by phone, call 1-800-426-1122.

Avis will not confirm discount until late summer. We will share this information as soon as it becomes available.



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