

Preliminary Agenda

San Francisco, California
The Ritz-Carlton, San Francisco
November 4-7, 2018

Sunday, November 4

- 1:00 PM - 5:00 PM CONFERENCE REGISTRATION
- 3:00 PM - 5:00 PM CHALLENGES FOR TRUSTEES
CHALLENGES FOR PHYSICIAN LEADERS
CHALLENGES FOR CEOS (*invitational*)
- 5:30 PM - 6:30 PM OPENING GENERAL SESSION (*all registrants together*)
- 6:30 PM - 7:30 PM CONFERENCE RECEPTION

Monday, November 5

- 6:30 AM - 8:00 AM CONTINENTAL BREAKFAST
- 8:00 AM - 9:15 AM GENERAL SESSION (*all registrants together*)
- 9:15 AM - 9:30 AM 15-MINUTE BREAK
- 9:30 AM - 10:45 AM BREAKOUT BY HOSPITAL TYPE
- 10:45 AM - 11:00 AM 15-MINUTE BREAK
- 11:00 AM - 12:30 PM BREAKOUT BY ROLE

Tuesday, November 6

- 6:30 AM - 8:00 AM CONTINENTAL BREAKFAST
- 8:00 AM - 9:15 AM GENERAL SESSION (*all registrants together*)
- 9:15 AM - 9:30 AM 15-MINUTE BREAK
- 9:30 AM - 11:30 AM BREAKOUT BY ESSENTIAL ISSUE
- 11:30 AM - 1:00 PM LUNCH (*on own*)
- 1:00 PM - 4:30 PM WORKSHOPS (Sessions 1-3)

Wednesday, November 7

- 6:30 AM - 8:00 AM CONTINENTAL BREAKFAST
- 8:00 AM - 9:00 AM WORKSHOPS (Session 4)
- 9:00 AM - 9:10 AM 10-MINUTE BREAK
- 9:10 AM - 10:30 AM GENERAL SESSION (*all registrants together*)
- 10:30 AM - 11:00 AM TAKE-HOME THOUGHTS AND IDEAS
- 11:00 AM CONFERENCE ADJOURNS

HOTEL RATE FOR THE RITZ-CARLTON, SAN FRANCISCO: \$460

Information for reserving rooms will be sent to you upon registration. All rooms must be reserved within the Estes Park room block.

AIRLINE AND CAR RENTAL DISCOUNTS: The Ritz-Carlton, San Francisco is located approximately 19 miles from San Francisco International Airport (SFO).

Delta Airlines: Delta Air Lines is pleased to offer special discounts for Estes Park Institute. **The Meeting Event Code is NMQUU.** Visit www.delta.com and click "Advanced Search" to enter Meeting Code or call Delta Meeting Network® at 1-800-328-1111* Monday through Friday, 7:00 a.m. – 7:30 p.m. (CT).

*Please note there is **not** a service fee for reservations booked and ticketed via Delta's 800 number.

United Airlines: www.united.com – **Offer Code Z2ZA439795** (Click on "All search options" and enter Offer Code at bottom of page.) To book by phone, call 1-800-426-1122.

Avis: www.avis.com or 1-800-331-1600 – **AWD Number D510889**



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